



## **JUSTICE LAW AND ORDER SECTOR**

### **CLOSING REMARKS**

**BY THE RT. HON. THIRD DEPUTY PRIME MINISTER AND  
MINISTER OF INTERNAL AFFAIRS Alhaj Ali Kirunda Kivejinja**

**TO THE FIFTEENTH JOINT JLOS GOU / DONOR REVIEW**

**AT**

***THE IMPERIAL ROYAL HOTEL, KAMPALA***

***OCTOBER 4-5, 2010***

The Honourable, the Chief Justice of the Republic of Uganda  
The Honourable, the Deputy Chief Justice of the Republic of Uganda  
Honourable Ministers Present,  
Your Excellencies, Members of the Diplomatic Corps,  
My Lords, Justices of the Courts of Judicature,  
Hon. Members of Parliament present,  
Chairpersons of Statutory Bodies,  
Heads of JLOS Institutions  
Permanent Secretaries Present,  
Members of the Private Sector,  
Members of Civil Society Organisations,  
Distinguished participants,  
Ladies and Gentlemen,

This Annual Review under the theme: ***Consolidating the Gains, Moving towards the Third Sector Strategic Investment Plan (SIP III)*** is a milestone in the assessment of the sector's performance for Financial Year 2009-2010.

The Review has brought together a cross section of partners and stake holders in the Justice Law and Order Sector (JLOS) to:

- i. Assess the progress made over the period of review;
- ii. Analyze areas where the sector did not meet set targets;
- iii. Discuss the challenges that prevented the sector from making the desired progress;
- iv. Jointly craft solutions and,
- v. Agree on undertakings against which, the sector's progress will be assessed at the next Review in 2011.

The speeches and presentations that have been made at this Review have highlighted the achievements made during the reporting period to include:

- The launch and implementation of the Case Backlog Quick Wins Program that has enabled the sector clear 28,000 backlogged cases;
- Reform of Laws
- Automation of registries of the Uganda Registration Services Bureau;
- Reduction of the Lead time for conducting business in the Directorate of Citizenship and Immigration and the Uganda Registration Services Bureau;
- Deconcentration of services through construction, recruitment, training and deployment of staff as well as provision of resources to the extent possible to enable the staff execute their mandate
- And increased collection of Non Tax Revenue and thus increased contribution to the National Resource Envelope.

I would like to acknowledge and appreciate the visible progress that the sector has made during the reporting period. These achievements certainly demonstrate the Sector's commitment to increasing levels of the public's confidence in the justice system, and commitment to ensuring safety of the person and security of property which are prerequisites for productivity and sustainable livelihood of the people and thus greater contribution by JLOS to economic development.

I also take this opportunity to congratulate the sector for demonstrating that the strength of JLOS as a sector wide approach is premised on deepening Communication, Cooperation and Coordination (the 3 Cs) amongst the different actors in the Justice Law and Order sector. It is through these 3Cs that the sector has been able to demonstrate how the reforms impact and improve the lives of the people.

I have been informed that the deliberations at the review over the past two days have among others concentrated on:

- Analyzing the opportunities that public sector reforms present to the Justice Law and Order Sector for improved service Delivery;
- The Role of the Justice Law and Order Sector in the East African Community and
- Understanding whose responsibility it is to address the challenge of prison congestion.

I am informed that the key challenges and issues that have been raised from the discussions have included the following:

1. The need to take advantage of the current restructuring exercise in the Public Service to recruit additional staff and to create new staff portfolios which are critical for building an effective sector wide work force. This should be coupled with managing on performance to ensure that staff perform according to set standards.
2. The need to continue dealing with emerging challenges of human rights violations such as the use of excessive force and torture though mainstreaming of human rights in the sectoral interventions.
3. The need for the sector to support the enactment of the Prevention and Prohibition of Torture law
4. The need to ensure that any legislation made for governance of public order management is in line with national and international laws and human rights standards as well as the need to ensure that such legislation is subjected to rigorous consultative process with a broad range of stakeholders.
5. The need to prioritize resources to help the Police to effectively respond to crime prevention and detection as well as deal with the emerging multi dimensional threats such as terrorism.
6. The need to continuous review legislation to cut out unnecessary bureaucracies in processing cases.
7. The need to find a lasting solution to the problem of prison congestion by enhancing crime prevention interventions, building on the progress made though use of

alternatives to incarceration and continuing with the fight against case backlog through increasing the case disposal rates.

8. The need to progress with the development of an integrated information management system; to start using the Monitoring and Evaluation Framework but also to continue refining targets and indicators to enable the sector clearly demonstrate the extent to which it is meeting its objectives and overall goal.
9. The need to prioritize resources for the development of a policy framework on Transitional Justice, based on a broad and transparent consultative process, as well as the need to develop a comprehensive and progressive legal aid policy that provides for the needs of the poor and marginalized.
10. The need to finalize, adopt and implement the JLOS wide anti-corruption strategy as one of the key contributions towards improvement of the overall performance of the sector.
11. The need to prioritize the development of the third Sector Strategic investment plan and ensure that:
  - The relationship between the sector and institutions is streamlined and clarified,
  - Due attention is given to strengthening of the Policy and Planning Units and Institutional performance,
  - Clear strategies are developed for achievement of results at the grass roots level regarding issues of land justice, family justice, juvenile justice and cross cutting issues such as gender, disability etc
  - Proper investment is made towards building a civil and skilled society that knows its rights, its obligations and how to demand for quality services.
  - Strengthening of inter and intra sectoral linkages to ensure that there are clear guidelines on how to deal with matters that fall within the intersections of institutions within one sector as well as those that fall within the intersection of institutions within different sectors

The challenges that the JLOS has to address are still enormous. There are many expectations from the public, development partners, civil society, the private sector and other departments. This is an uphill task that we have to manage collectively and continuously.

Government appreciates the many challenges and issues that have been openly raised. The sector also appreciates the continued financial support, as well as positive criticism and engagement from the JLOS Sector stakeholders which is vital for setting targets and plans on how to address the challenges.

I am happy to note that six undertakings have been agreed upon to provide the benchmarks against which the sector progress and performance will be assessed for Financial Year 2010-2011.

These undertakings, to the extent possible will address the key issues that have arisen out of the deliberations of this review. The undertakings made at this Review require a lot support in terms of finances, human resource, multi institutional and multisectoral collaboration as well as goodwill. I therefore appeal to each one of us to provide the support that is necessary for the attainment of what the sector has undertaken. I also appeal to all of us to participate in the SIP III Development process and to ensure that all the opportunities presented by developing the SIP III are positively exploited.

I hope that during the past two days, we have been able to provide clarity and explanation where the sector was unable to meet its targets. However, where further response is required, I encourage our partners and stakeholders to continue this process and further dialogue with the sector.

I am optimistic that JLOS will build on the successes it has registered over the reporting period to make further positive strides towards attainment of a just and safe society.

I thank the participants for honouring the invitation to attend and participate in this review. I congratulate and thank the JLOS institutions for being cohesive for the last eleven years of JLOS existence. I also thank the Review Task Force for organizing a successful review.

I thank all of you who have worked with and supported the sector to make it what it is today.

It is now my pleasure to declare the 15<sup>th</sup> JLOS Annual Review officially closed

For God and My Country

Alhaj Ali Kirunda Kivejinja

**RT. HON. THIRD DEPUTY PRIME MINISTER AND MINISTER OF INTERNAL AFFAIRS**

October 5<sup>th</sup>, 2010

Kampala, Uganda.